	Operating Performance (Income Statement)			Cash Flow Forecast	
	17/18	18/19		17/18	18/19
	Agreed	Agreed		Agreed	Agreed
	Funding	Funding	Beginning Cash Balance	Funding	Funding
Revenues			Other - Unrestricted	1,670,000	1,910,934
Other - Unrestricted	2,326,312	2,359,303	Other - Reserve	250,000	250,000
Rest Area (Highway Fund)	6,557,832	6,557,942	Other - Restricted	82,150	78,150
Total Revenues	8,884,144	8,917,245	Rest Area (Highway Funds)	3,850,000	3,596,805
			Rest Area Reserve (Highway Funds)	750,000	750,000
Expenses			Total Beginning Cash Balance	6,602,150	6,585,889
Payroll Expenses					
Other - Unrestricted	1,755,639	1,829,177	Cash Inflows		
Rest Area (Highway Fund)	2,536,044	2,662,668	Other - Unrestricted - Fee Income	2,341,055	2,356,802
Total Payroll Expenses	4,291,683	4,491,845	Other - Unrestricted - RA Administrative Expense Recapture	1,074,204	1,074,204
			Other - Restricted	1,000	420
Travel & Communications			Rest Area (Highway Funds)	6,561,448	6,561,208
Other - Unrestricted	51,863	53,610	Total Cash Inflows	9,977,707	9,992,634
Rest Area (Highway Fund)	18,660	19,148			
Total Travel & Communications	70,523	72,758	Operating Cash Outflow - Personnel		
			Payroll Expenses		
General & Administrative Expenses			Other - Unrestricted	1,758,672	1,830,123
Other - Unrestricted	(163,451)	(184,816)	Other - Restricted	-	-
Rest Area (Highway Fund)	3,709,326	3,739,550	Rest Area (Highway Funds)	2,535,600	2,661,136
Total General & Administrative Expenses	3,545,875	3,554,734	Total Payroll Outflow	4,294,272	4,491,259
Legal & Professional Expenses			Operating Cash Outflow - Other		
Other - Unrestricted	142,315	144,095	Other - Unrestricted	1,028,595	998,274
Rest Area (Highway Fund)			Other - Restricted	200	200
Total Legal & Professional Expenses	142,315	144,095	Other - Rest Area (Highway Funds)	3,728,143	3,771,830
			Total Operating Cash Outflow	4,756,938	4,770,304
Depreciation & Amortization Expenses					
Other - Unrestricted	335,538	427,932	Capital Investment Cash Outflows		
Rest Area (Highway Fund)	124,020	43,548	Other - Unrestricted	387,058	450,000
Total Depreciation & Amortization	459,558	471,480	Other - Restricted	-	-
			Rest Area (Highway Funds)	545,500	370,000
Total Expenses			Total Capital Cash Outflow	932,558	820,000
Other - Unrestricted	2,121,904	2,269,998			
Rest Area (Highway Fund)	6,388,050	6,464,914	Debt Reduction Cash Flow		
Total Expenses	8,509,954	8,734,912	Other - Unrestricted	-	-
			Other - Restricted	-	-
Interest Revenue & Expense			Rest Area (Highway Funds)		
Other - Unrestricted	-	-	Total Debt Reduction Cash Outflow	-	-
Rest Area (Highway Fund)					
Total Interest Revenue & Expense	-	-	Increases in Inventories		
			Other - Unrestricted	-	-
Other Revenue & Expenses			Other - Restricted		
Other - Unrestricted	6,454	6,454	Rest Area (Highway Funds)	5,400	5,400
Rest Area (Highway Fund)			Total Increases in Inventories	5,400	5,400
Total Other Revenue & Expenses	6,454	6,454	Total Cash Outflows		
Discourse of Assets				2 474 225	2 270 207
Disposals of Assets			Other - Unrestricted	3,174,325	3,278,397
Other - Unrestricted	-	-	Other - Restricted	5,000	200
Rest Area (Highway Fund)			Rest Area (Highway Funds)	6,814,643	6,808,366
Total Disposals of Assets	-	-	Total Cash Outflows	9,993,968	10,086,963
Net Profit (Loss)			Ending Cash Balances		
Other - Unrestricted	210,862	95,759	Other - Unrestricted	2,160,934	2,313,543
Rest Area (Highway Fund)	169,782	93,028	Other - Restricted	78,150	78,370
Total Net Income (Loss)	380,644	188,787	Rest Area (Highway Funds)	4,346,805	4,099,647
			Total Ending Cash Balance	6,585,889	6,491,560